



Industrial Development Board

Forty-eighth session

Vienna, 23–25 November 2020

Item 2 of the provisional agenda

Adoption of the agenda

Annotated provisional agenda

Item 1. Election of officers

In accordance with rule 23.1 of the rules of procedure, each year, at the commencement of its regular session, the Board shall elect from among the representatives of its members a President, three Vice-Presidents and a Rapporteur. Rule 23.3 stipulates that the offices of the President, the three Vice-Presidents and the Rapporteur shall be subject to equitable geographical rotation within a five-year cycle described in appendix A to the rules of procedure. Accordingly, for the forty-eighth session, the President should be elected from members of the Board among the Asian States included in List A of Annex I to the Constitution. The three Vice-Presidents should be elected from members of the Board among the African States in List A, the States included in List C, and the States included in List D, respectively. The Rapporteur should be elected from among the representatives of members of the Board among the States included in List B.

Item 2. Adoption of the agenda

A provisional agenda for the forty-eighth session, based on the provisional agenda adopted in decision IDB.47/Dec.12, and updated to reflect mandates emanating from the eighteenth session of the General Conference and the thirty-sixth session of the Programme and Budget Committee, is submitted to the Board for adoption in document [IDB.48/1](#).

The Board will have before it:

- Provisional agenda ([IDB.48/1](#))
- Annotated provisional agenda (IDB.48/1/Add.1/Rev.1)
- List of documents (IDB.48/CRP.1)

Item 3. Annual report of the Director General for 2019

In accordance with Article 11.6 of the Constitution, the Director General is to prepare an annual report on the activities of the Organization. The annual report will be presented through the thirty-sixth session of the Programme and Budget Committee to the current session of the Board due to the reduction of the number of sessions of the Board in non-General Conference years (decision IDB.39/Dec.7 (f)), and in line with the practice established in 2012. Annotations in relation to the annual



report and its content were contained in the annotated provisional agenda of the Committee session (PBC.36/1/Add.1/Rev.1). In line with Article 9.4 (d) of the Constitution and decision IDB.1/Dec.29, Member States were invited to deliver statements, including information on their activities related to the work of the Organization, at the thirty-sixth session of the Committee. With a view to enhancing the debate on the item, Member States are requested to bear in mind the statements delivered at the Committee and to focus their interventions to any further developments of note.

The Board will have before it:

- *Annual Report of UNIDO 2019* (including programme performance report) (IDB.48/2)

(a) Managing for results: Update on the implementation of the medium-term programme framework, 2018–2021

In paragraphs (e) and (f) of decision GC.15/Dec.17, the Conference requested a medium-term programme framework (MTPF) for four years. In addition, the Board, in its decision IDB.44/Dec.10, requested an updated MTPF for the period 2018–2021. In line with the four-year horizon established by IDB.44/Dec.10, a mid-term review of the MTPF was presented to the thirty-fifth session of the Programme and Budget Committee and the forty-seventh session of the Industrial Development Board (PBC.35/10). In accordance with IDB.45/Dec.5, paragraphs (b) and (c) the Secretariat has continued to improve the IRPF and to keep Member States informed. Updated IRPF indicators were presented to Member States in GC.18/CRP.4, which built on the updated organizational Theory of Change further developed in the MTPF review in PBC.35/10, the results areas contained therein as well as the provisional indicators reported in PBC.35/CRP.11. The implementation of internal policies, tools and mechanisms to operationalize the new IRPF is crucial to drive progress in the provisions of the MTPF 2018–2021, and to the availability of quality-assured and reliable data on UNIDO results. As these results will be included in future Annual Reports, an update on the implementation of the MTPF as it relates to managing for results is presented the Board at its forty-eighth session through the thirty-sixth session of the Programme and Budget Committee.

The Board will have before it:

- *Managing for Results: Update on the implementation of the medium-term programme framework, 2018–2021*. Report by the Director General (IDB.48/5)
- *Managing for Results: Update on the implementation of the medium-term programme framework, 2018–2021*. Report by the Director General (PBC.36/CRP.7)
- *Managing for Results: Update on the implementation of the medium-term programme framework, 2018–2021*. Report by the Director General (IDB.48/CRP.2)

Item 4. Report of the Programme and Budget Committee

Article 10.4 (d) of the Constitution requires that the Programme and Budget Committee shall “report to the Board at each regular session on all activities of the Committee and submit advice or proposals on financial matters to the Board on its own initiative”. The report of the Committee on the work of its thirty-sixth session is reflected in document IDB.48/12. The following subjects and documentation, dealt with by the Committee at its thirty-sixth session, are of relevance to the work of the Board at its current session. Annotations are contained in the annotated provisional agenda of the thirty-sixth session of the Committee (PBC.36/1/Add.1/Rev.1). At that session, the Committee recommended to the Board the adoption of a number of draft decisions, indicated in the report of the session and under the respective subheadings below.

- (a) **Report of the External Auditor for 2019**
- Report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2019 (IDB.48/3)
 - Annexes to the report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2019 (unaudited) (PBC.36/CRP.2)
 - Comments on the Report of the External Auditor. Note by the Audit Advisory Committee (PBC.36/CRP.3)
- (b) **Financial situation of UNIDO, including unutilized balances of appropriations**
- Conclusion 2020/2 of the Programme and Budget Committee
 - Financial situation of UNIDO (status as of 31 March 2020). Report by the Director General (IDB.48/4)
 - Status of assessed contributions. Note by the Secretariat (PBC.36/CRP.4)
 - Update on financial situation. Note by the Secretariat (IDB.48/CRP.3)
- (c) **Report by the informal working group on Programme and Budget Committee-related issues**
- Report of the informal working group on Programme and Budget Committee - related issues. Report by the Co-chairs (IDB.48/6)
 - Update on the report of the informal working group on Programme and Budget Committee-related issues. Note by the Co-chairs (IDB.48/CRP.4)
- (d) **Mobilization of financial resources**
- Conclusion 2020/3 of the Programme and Budget Committee
 - Mobilization of financial resources. Report by the Director General (IDB.48/7)
 - Funding performance. Annual Report of UNIDO 2019 (IDB.48/2, chapter 8)
 - Projects approved under the Industrial Development Fund, thematic and individual trust funds, and other voluntary contributions in 2019 (PBC.36/CRP.6)
- (e) **Updated medium-term investment proposals**
- Updated medium-term investment proposals, 2020–2023. Report by the Director General (IDB.48/8)

Item 5. General risk management

Following Programme and Budget Committee conclusion 2016/8 and as per documents IDB.44/11 and IDB.45/9, UNIDO has established an internal Risk Management Committee to further enhance UNIDO's risk management approach. An updated report will provide information on the further development and implementation of the Enterprise Risk Management Policy and the identification, analysis and evaluation of risks to the Organization, including the financial and administrative impact of Member States leaving the Organization.

The Board will have before it:

- General risk management. Report by the Director General (IDB.48/13)

Item 6. UNIDO's response to the COVID-19 pandemic

In accordance with rule 12 of the rules of procedure, the Director General proposed this supplementary agenda item to address the current situation and provide the Board with information on UNIDO's response to the COVID-19 pandemic. The economic and social consequences of the pandemic are felt strongly in both developed

and developing countries. At the same time, inclusive and sustainable industrial development (ISID) plays a critical role in the immediate response and the longer-term recovery. UNIDO is working closely with its Member States in responding to the crisis and building a better future.

The Board will have before it:

- UNIDO's response to the COVID-19 pandemic. Report by the Director General (IDB.48/11)
- Update on UNIDO's response to the COVID-19 pandemic. Note by the Director General (IDB.48/CRP.5)

Item 7. UNIDO and the 2030 Agenda for Sustainable Development

At its sixteenth session, the General Conference requested the Director General to report to Member States on UNIDO's contribution to the achievement of the 2030 Agenda, taking into consideration the report of the United Nations Secretary-General, and the Global Indicator Framework (GC.16/Res.2). In the same resolution, the General Conference also requested the Director General to continue to actively contribute and pursue a leading role for UNIDO in the ongoing discussions with other international organizations and stakeholders on the follow-up and review mechanism for the achievement of Sustainable Development Goal 9 and other relevant and interlinked goals and targets of the 2030 Agenda. At its forty-fourth session, the Board reiterated the commitment of UNIDO and its Member States to the realization of the 2030 Agenda (decision IDB.44/Dec.9). Reports on UNIDO's contribution to the 2030 Agenda were provided regularly to the Board and the General Conference. A further progress report building on previous documents will be presented to the Board.

The Board will have before it:

- UNIDO and the 2030 Agenda for Sustainable Development. Report by the Director General (IDB.48/14)

Item 8. UNIDO and the United Nations development system reform

In decision IDB.46/Dec.12, the Board requested the Director General to report on UNIDO's role, including its field network, within the United Nations Country Teams and United Nations Sustainable Development Cooperation Framework, as well as its involvement in the revamped regional mechanisms of the United Nations Sustainable Development Group in light of the United Nations development system (UNDS) reform, with the aim to strengthen the Organization's delivery of its mandate to Member States. It also requested the Director General to report on the services provided by the Resident Coordinator System to UNIDO.

The Director General reported to the forty-sixth session of the Board on UNIDO's engagement with and positioning within the UNDS reform (IDB.46/11). Subsequently, at its forty-seventh session, the Board was provided with a report by the Director General updating on recent developments concerning the UNDS reform, as well as on funding-related aspects. Furthermore, the Director General updated the General Conference at its eighteenth session on UNIDO and the UNDS reform, including the new Resident Coordinator system and the field network.

Through decision GC.18/Dec.14(f)(i)(b), the Conference requested the Director General to continue financing the United Nations Resident Coordinator system, and to proactively contribute to the process and the review of the cost-sharing formula for the calculation of contributions to the Resident Coordinator System, within the United Nations Sustainable Development Group, in the best interest of the Organization, bearing in mind inter alia the implications of the Organization's current cost-sharing contribution on its regular budget, and regularly report to Member States, including to the Programme and Budget Committee and the Industrial Development Board.

The Director General will update the Board through the Programme and Budget Committee on the above.

The Board will have before it:

- United Nations Development System (UNDS) reform. Report by the Director General (IDB.48/10)
- Update: United Nations Development System reform. Note by the Secretariat (PBC.36/CRP.8)
- Update: United Nations Development System reform. Note by the Secretariat (IDB.48/CRP.6)

Item 9. Third Industrial Development Decade for Africa

Resolution 70/293 of the United Nations General Assembly on the Third Industrial Development Decade for Africa, 2016–2025 (IDDA III) mandated UNIDO to develop, operationalize and lead the implementation of IDDA III as well as enhance technical assistance and efforts towards resource mobilization for African countries specifically for this purpose.

In decision GC.18/Res.6, the General Conference requested the Director General to report regularly to the policymaking organs on the tangible progress in terms of concrete implementation and impact at national levels, as well as the feedback from development partners, with a view to sustaining momentum for resource mobilization and supporting data collection.

At the eighteenth session of the General Conference, His Excellency Mr. Mahamadou Issoufou, President of Niger and IDDA III Champion, called on the United Nations Secretary-General to organize a summit on industrialization in Africa. At the thirty-third Ordinary Session of the Assembly of Heads of State and Government of the African Union, Ethiopia requested the African Union Commission in collaboration with UNIDO, UNECA and the Afro-Champions, to organize a summit on Africa's Industrialization and Economic Diversification during the Africa Industrialization Week in November 2020. A conference room paper containing an update on the summit on Africa Industrialization will therefore be submitted to the Board.

The Board will have before it:

- Report on the Third Industrial Development Decade for Africa (IDDA III). Report by the Director General (IDB.48/9).
- Update on the summit on Africa's Industrialization (IDB.48/CRP.7)

Item 10. Inclusive and sustainable industrial development in middle-income countries¹

Through resolution GC.17/Res.6 the General Conference requested the Director General to identify and discuss with Member States a strategic framework for collaboration of UNIDO, within its mandate and resources, with middle-income countries aiming at facilitating inclusive and sustainable industrial development in this group of countries.

At its forty-sixth session, the Board considered a report by the Director General containing a strategic framework for the partnering of UNIDO, within its mandate and resources, with middle-income countries (IDB.46/13). Through decision IDB.46/Dec.10, the Board requested the Director General to organize consultations with Member States for the finalization of the draft strategic framework, to present it for consideration to the Board at its forty-seventh session.

At its eighteenth session, the Conference adopted the UNIDO strategic framework for partnering with middle-income countries, as contained in Board

¹ Item included as required by General Conference resolution GC.18/Res.9.

decision IDB.47/Dec.7 and requested the Director General to prepare a work plan for its implementation, to be presented at the forty-eighth session of the Board.

The Board will have before it:

- Workplan of the Strategic Framework for Partnering with Middle-Income Countries. Report by the Director General (IDB.48/15)

Item 11. UNIDO's strategy for post-conflict/-crisis situations

The inclusion of this supplementary item was proposed by the Director General in accordance with rules 11 and 12 of the Rules of Procedure of the Industrial Development Board. UNIDO's current approach to post-crisis industrial rehabilitation and reconstruction is based on resolution GC.10/Res.6, adopted in 2003. Since then, UNIDO's portfolio of post-crisis interventions has grown considerably, particularly in post-conflict contexts. In 2015, an independent thematic evaluation of UNIDO's post-crisis interventions recommended developing a strategy and related guidelines for UNIDO's post-crisis work. Following this recommendation, the Secretariat prepared a draft strategy, integrating post-crisis and post-conflict approaches, which was presented to Member States through informal consultations with regional groups. The final document will be submitted to the Board for consideration and adoption.

The Board will have before it:

- UNIDO's strategy on post-conflict/-crisis situations. Report by the Director General (IDB.48/16/Rev.1)
- UNIDO's strategy for post-conflict/-crisis situations. Note by the Director General (IDB.48/CRP.13)

Item 12. UNIDO activities in the environment and energy

Through resolution GC.17/Res.4, the Conference requested the Director General to strengthen the implementation and efficiency of UNIDO programmes co-financed by the Global Environment Facility, the Multilateral Fund for the Implementation of the Montreal Protocol, bilateral donors and multi-donor initiatives in industry-related energy and environment fields, with a results-based approach. Particular attention should be given to the developmental impact of these programmes in the field, including capacity-building and technology transfer, on mutually agreed terms, required to create conditions for more sustainable patterns of production, UNIDO is to report on these projects and programmes to the Industrial Development Board in such a way that they can serve as a model for future projects and programmes.

Through resolution GC.18/Res.7, the Conference, at its eighteenth session, reiterated the mandates stated in resolution GC.17/Res.4, and requested the Director General to continue to integrate and scale up the energy and environment activities of UNIDO and to report to the forty-eighth session of the Industrial Development Board on further developments regarding the implementation of resolution GC.18/Res.7.

The Board will have before it:

- UNIDO activities in the environment and energy. Report by the Director General (IDB.48/17)

Item 13. Activities of the Joint Inspection Unit

In accordance with the follow-up scheme to recommendations of the Joint Inspection Unit (decision IDB.24/Dec.11), the Board will have before it the following documents:

- Activities of the Joint Inspection Unit. Report by the Director General (IDB.48/18)

- Activities of the Joint Inspection Unit. Note by the Director General (IDB.48/CRP.8)

Item 14. Addressing recommendations of the Joint Inspection Unit review of management and administration in UNIDO

At its forty-fifth session, the Board considered the report of the Joint Inspection Unit (JIU) on the review of management and administration in UNIDO (IDB.45/14/Add.1) and comments of the Director General thereon (IDB.45/14/Add.2). Further to this, the Board requested the Director General to implement the recommendations addressed to him within existing resources, and to provide a progress report to the Industrial Development Board.

The Board will have before it:

- Recommendations of the Joint Inspection Unit review of management and administration in UNIDO. Report by the Director General (IDB.48/19)

Item 15. UNIDO Independent Audit Advisory Committee

By decision IDB.44/Dec.4, the Board established the UNIDO Independent Audit Advisory Committee. The terms of reference annexed to that decision specify that “the Audit Committee shall submit an annual report to the Board containing the Committee’s advice and self-assessment of its effectiveness and compliance with these terms of reference.” Furthermore, the terms of reference specify that the “report will be presented to the Board with any comments from the Director General and/or the Management Response”.

The Board will therefore have before it:

- Report of the Audit Advisory Committee. Report by the Chair (IDB.48/20)
- Report of the Audit Advisory Committee. Management Response (IDB.48/20/Add.1)

As announced in document IDB.47/21, paragraph 12, the AAC initiated discussions with management and briefed the informal working group on the Programme and Budget Committee-related issues in January 2020 on the proposed expansion of its scope to include the evaluation and investigations functions in line with the Joint Inspection Unit (JIU) report JIU/REP/2019/6, entitled “Review of Audit and Oversight Committees in the United Nations System” and best practices in the United Nations system. The revised terms of reference are proposed to the Board for its consideration and adoption. The AAC further proposes that its name should be changed to “Independent Oversight Advisory Committee”.

The Board will have before it:

- Terms of reference of the Independent Oversight Advisory Committee. Proposal by the Chairperson of the Independent Audit Advisory Committee (IDB.48/21)

Under this item, the Board will also be presented with a document proposing: (a) the approval of the extension of the mandate of the Independent Audit Advisory Committee from 29 June 2020 until the forty-eighth session of the Board, and (b) the appointment of the members of the committee for the next term, in accordance with paragraph 8 of the revised terms of reference of the committee contained in document IDB.48/21.

The Board will have before it:

- Membership of the Independent Oversight Advisory Committee. Note by the Secretariat (IDB.48/22)
- Membership of the Independent Oversight Advisory Committee. Note by the Secretariat (IDB.48/CRP.9)

Item 16. Evaluation and internal oversight activities

With its decision IDB.44/Dec.3, the Board mandated the establishment of an effective and functionally and operationally independent Office of Internal Oversight. Based on the same decision, the Director of the Office of Evaluation and Internal Oversight will submit the annual reports on internal oversight and on evaluation activities to the Board for its consideration. Evaluation reports are made publicly available in the UNIDO website when issued. Audit reports will be made available for Member States on the UNIDO Extranet, when issued throughout the year. These reports will include agreed management action plans.

The Board will therefore have before it:

- Internal oversight activities. Report by the Director of the Office of Evaluation and Internal Oversight (IDB.48/23)
- Evaluation activities. Report by the Director of the Office of Evaluation and Internal Oversight (IDB.48/24)

In line with paragraphs 67 and 68 of the current charter (IDB.47/CRP.5), and as recommended by the Audit Advisory Committee in paragraph 10 of its report IDB.47/21, a revised Charter of the Office of Evaluation and Internal Oversight will be submitted to the Board for its consideration and approval.

The Board will have before it:

- Charter of the Office of Evaluation and Internal Oversight. Report by the Secretariat (IDB.48/25)

Item 17. Personnel matters

By decision IDB.1/Dec.18, the Board decided to accept the International Civil Service Commission (ICSC) statute. The Board will be informed of any recent ICSC decisions and recommendations adopted by the General Assembly that are of relevance to UNIDO, as an organization in the United Nations common system. The documentation under this item will also contain information on personnel-related developments in UNIDO.

By decision GC.1/Dec.37, the General Conference accepted the Regulations of the United Nations Joint Staff Pension Fund and established the UNIDO Staff Pension Committee. In decision GC.18/Dec.16, the Conference elected the two members and one alternate member of the UNIDO Staff Pension Committee for the biennium 2020–2021, while one post of alternate member remained vacant. Furthermore, the Conference authorized the Industrial Development Board to proceed with the election for any of the posts of the UNIDO Staff Pension Committee that might become vacant before the General Conference holds its nineteenth session. Following the departure of one member of the Committee and to fill the vacant alternate member post, the Board is required to nominate candidates for election to the UNIDO Staff Pension Committee for the remainder of the biennium 2020 and 2021.

The Board will have before it:

- Personnel matters. Report by the Director General (IDB.48/26)
- Personnel matters. Annexes to the report by the Director General (IDB.48/CRP.10)
- List of UNIDO staff. Note by the Secretariat (IDB.48/CRP.11)

Item 18. Preparations for the selection process for the post of the Director General

At its seventeenth session on 27 November 2017, the General Conference re-appointed Mr. LI Yong as Director General of UNIDO for a period of four years from 28 November 2017, or until the Director General to be appointed at the nineteenth regular session of the General Conference assumes office, whichever is

later. To ensure a smooth and timely selection process in accordance with recommendations 1 and 4 of the Joint Inspection Unit's report on the "Selection and conditions of service of executive heads in the United Nations system organizations" (JIU/REP/2009/8) and based on the successful introduction of a forum of candidates for the post of the Director General (decisions IDB.40/Dec.10 and IDB.44/Dec.15), the Secretariat will provide background information on the legislative procedures of UNIDO governing the appointment of the Director General and on preparations for a candidates' forum.

The Board will have before it:

- Selection process for the post of Director General. Note by the Secretariat (IDB.48/27)

Item 19. Matters related to intergovernmental, non-governmental, governmental and other organizations

The General Conference in its decision GC.1/Dec.41 established guidelines regarding relationships with the organizations mentioned in article 19.1 of the Constitution. In accordance with these guidelines, the Director General shall (a) present the draft texts of agreements with other organizations of the United Nations system to the Board for its approval; (b) circulate among the members of the Board information on intergovernmental organizations that have expressed the wish to enter into agreements with UNIDO and seek the approval of the Board before concluding an appropriate relationship agreement with the organizations concerned; and (c) circulate among the members of the Board information on international and national non-governmental organizations and other organizations seeking consultative status. Accordingly, the Board shall decide whether to grant consultative status to the organizations concerned in accordance with the guidelines established by the Conference.

The Board will therefore have before it information concerning organizations on which decisions are required:

- Application from a non-governmental organization for consultative status. Note by the Director General (IDB.48/28)
- Information on an intergovernmental organization. Note by the Director General (IDB.48/29)

Item 20. Provisional agenda and date of the forty-ninth session

In accordance with rule 10.2 of the rules of procedure, the Director General shall submit to the Board at each regular session the provisional agenda for the following regular session. A provisional agenda will be proposed in the following conference room paper:

- Provisional agenda and date of the forty-ninth session. Note by the Director General (IDB.48/CRP.12)

The Board decided via decision IDB.39/Dec.7(f)(2) that in General Conference years the Board should hold one regular session of a duration of three (3) or four (4) working days. The following dates have been reserved for the policymaking organs of UNIDO in 2021:

2021

26–28 May 2021	Programme and Budget Committee, thirty-seventh session
12–15 July 2021 (tentative)	Industrial Development Board, forty-ninth session
29 November–3 December 2021	General Conference, nineteenth session

Item 21. Adoption of the report

In accordance with rule 71 of the rules of procedure, the draft report of the Board shall be prepared and submitted by the Rapporteur.
