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Proposed programme budget for the biennium 2014-2015*

Part IV

International cooperation for development

Section 11

United Nations support for the New Partnership for Africa's Development

(Programme 9 of the biennial programme plan for the period 2014-2015)**

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* A summary of the approved programme budget will be issued as A/68/6/Add.1.

** A/67/6/Rev.1.



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*** The present report does not contain an annex on follow-up action taken to implement relevant recommendations of the oversight bodies, given that no such recommendations are outstanding.

Overview

Table 11.1 **Financial resources**

(United States dollars)

Approved resources for 2012-2013 ^a	13 299 500
Changes in line with General Assembly resolution 67/248	(127 900)
Total resource change	(127 900)
Proposal of the Secretary-General for 2014-2015 ^a	13 171 600

^a At 2012-2013 revised rates.

Table 11.2 **Post resources**

	<i>Number</i>	<i>Level</i>
<i>Regular budget</i>		
Approved for the biennium 2012-2013	35	1 USG, 1 D-2, 2 D-1, 4 P-5, 7 P-4, 10 P-3, 1 GS (PL), 8 GS (OL), 1 LL
Proposed for the biennium 2014-2015	35	1 USG, 1 D-2, 2 D-1, 4 P-5, 7 P-4, 10 P-3, 1 GS (PL), 8 GS (OL), 1 LL

Overall orientation

- 11.1 The programme was established following the final review and appraisal of the New Agenda for the Development of Africa in the 1990s in 2002. As a result of that review, the General Assembly, by its resolution 57/7, brought to a close the New Agenda and endorsed the New Partnership for Africa's Development (NEPAD)¹ as the framework for the international community's support to African development. In its resolution 57/7, the Assembly also outlined the substantive areas and modalities for providing such support, inter alia, underscoring the need for a structure in the Secretariat in New York to review and report on the support provided by the United Nations system and the international community for the New Partnership, and on the coordinated implementation of outcomes of summits and conferences as they relate to Africa, as well as to coordinate global advocacy in support of the New Partnership. In addition, the Assembly welcomed the actions being taken at the regional level by the Economic Commission for Africa (ECA) to organize the activities of the United Nations system around thematic clusters covering the priority areas of the New Partnership and, in that regard, urged the strengthening of this process as a means of enhancing the effective response of the United Nations system in support of the New Partnership. Prior to the adoption of resolution 57/7, the Economic and Social Council in its resolution 1998/46 provided the imperative for holding regular inter-agency meetings in each region to improve coordination among United Nations system organizations. Over the years, the consultative meetings gave way to the establishment of a formal, full-fledged mechanism. The Regional Coordination Mechanism of United Nations system organizations working in Africa, convened by ECA, has become the mechanism for enhancing United Nations system-wide coherence, coordination and cooperation at the regional and subregional levels to "Delivering as one" in support of the African Union and its NEPAD programme, including the African Peer Review Mechanism. Finally, the Assembly, in its

Note: The following abbreviations are used in tables and charts: USG, Under-Secretary-General; GS, General Service; LL, Local level; OL, Other level; PL, Principal level; RB, regular budget; XB, extrabudgetary.

¹ NEPAD was formally adopted by the Heads of State and Government of the Organization of African Unity at its thirty-seventh ordinary session, held in Lusaka in July 2001.

resolution 57/7, called upon the United Nations system to enhance its advocacy role and public information activities in support of Africa's development. Subsequently, in its resolution 57/300, the Assembly endorsed the creation of the Office of the Special Adviser on Africa and entrusted to that Office the role of coordinating both reports and advocacy in support of NEPAD. In subsequent resolutions, the Assembly reaffirmed the role of the Office in supporting NEPAD.

- 11.2 At the World Summit, held at the United Nations in September 2005 (see General Assembly resolution 60/1), world leaders reaffirmed their commitment to addressing the special needs of Africa, the only continent not on track to meet any of the goals of the United Nations Millennium Declaration (see General Assembly resolution 55/2) by 2015. The New Partnership includes a commitment to achieving the Millennium Development Goals, which represents an important linkage with the Millennium Declaration. NEPAD thus substantially reflects the priorities in terms of meeting the special needs of Africa as set out in the Millennium Declaration. Consequently, through its support to NEPAD, the programme will contribute substantively to the implementation of the Millennium Development Goals in Africa, especially in the light of the High-level Plenary Meeting of the General Assembly on the Millennium Development Goals, held at United Nations Headquarters in September 2010, where world leaders recognized that more attention should be given to Africa. At its twelfth session, the Regional Coordination Mechanism recommended close collaboration between the secretariat of the Regional Coordination Mechanism and the secretariat for the Millennium Development Goals Africa Working Group starting in 2012.
- 11.3 On 22 September 2008, at the High-level meeting on Africa's development needs, held at United Nations Headquarters, the General Assembly, in its resolution 63/1, adopted the political declaration on Africa's development needs and called upon the Secretary-General to submit to the Assembly a comprehensive report on "Africa's development needs: state of implementation of various commitments, challenges and the way forward". In compliance with paragraph 39 of the political declaration, the report of the Secretary-General entitled "A monitoring mechanism to review commitments towards Africa's development needs" (A/65/165) was submitted to the Assembly. The improved monitoring mechanism will involve formal periodic reviews, either under the aegis of the General Assembly in the context of its agenda item on the New Partnership for Africa's Development or as a subsegment of the Development Cooperation Forum, which is held every other year under the purview of the Economic and Social Council, to be dedicated exclusively to issues on Africa.
- 11.4 In implementing the programme, particular attention will be given to addressing the needs of the least developed countries, the majority of which are in Africa. In that regard, the programme will strengthen its collaboration with other United Nations agencies and the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States to mainstream the Istanbul Programme of Action for the Least Developed Countries at the national level. It will be achieved through the programme's direct link with the NEPAD programme and regional economic communities, which are implementing the components of the African Union Commission.
- 11.5 A major barrier to Africa's development has been the persistence of conflicts in some of the countries of the region. The need to develop a comprehensive response to promoting peace and security and development has long been recognized and was articulated in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa (A/52/871-S/1998/318). In its resolution 63/304, the General Assembly requested the Secretary-General to submit a report on the outcome of a comprehensive review of the recommendations contained in the original report, as well as of the commitments made, the actions taken, the progress achieved and the lessons learned since 1998. Following the comprehensive review (A/65/152-S/2010/526), the Assembly, in its resolution 65/278, noted the completion of the review and requested the Secretary-General to continue to monitor and report to

the General Assembly on an annual basis with a focus on persistent and emerging challenges to the promotion of durable peace and sustainable development in Africa, as well as on the approach and support of the United Nations system. The Assembly further requested the Secretary-General to strengthen the role of the interdepartmental task force on African affairs.

- 11.6 In accordance with the mandate provided in the resolutions of the General Assembly, the programme aims to: (a) mobilize support and galvanize the efforts of the international community for economic development and peace in Africa; (b) ensure that the development of Africa remains one of the main priorities of the international community; (c) promote a supportive international framework for African development efforts; (d) encourage a coordinated and effective response by the United Nations system at the policy and operational levels in support of African development; and (e) strengthen and enhance South-South cooperation in support of Africa's advancement.
- 11.7 Regional and international efforts have focused on the implementation of the NEPAD programme and on assisting Africa's efforts to develop a robust peace and security architecture. The programme will support those efforts through a mix of analytical work, advocacy and outreach, and by improving coordination of the work of the United Nations system in support of Africa's development.
- 11.8 The Office of the Special Adviser on Africa provides overall coordination and leadership of the programme, which will be the joint responsibility of the Office, ECA and the Department of Public Information.
- 11.9 In the Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation, held in Nairobi from 1 to 3 December 2009 (General Assembly resolution 64/222, annex), Member States reaffirmed their commitment to South-South and triangular cooperation, and welcomed the increasing economic dynamism of some of the new emerging development partners, whose impact and influence have been evident in Africa. Building on its previous work, the Office will continue to support African countries to take maximum advantage of South-South cooperation in addressing their development challenges.
- 11.10 Furthermore, in the outcome document of the High-level Plenary Meeting of the General Assembly on the Millennium Development Goals, held in 2010, Heads of State and Government requested the Secretary-General to report annually on progress in the implementation of the Millennium Development Goals until 2015 and to make recommendations in his annual reports, as appropriate, for further steps to advance the United Nations development agenda beyond 2015 (see resolution 65/1, para. 81). With this in mind, several processes have been launched to support the development of the United Nations development agenda beyond 2015. Given that the majority of African countries are lagging behind in meeting the Millennium Development Goals and are unlikely to meet most of the goals, the special situation of Africa should feature prominently in the development agenda beyond 2015. In this regard, the Office will work closely with ECA, the African Union Commission, the NEPAD Planning and Coordinating Agency and the African Group in New York to ensure that Africa's concerns and perspectives are duly taken into consideration in the articulation of the United Nations development agenda beyond 2015.
- 11.11 At its twelfth session, in October 2011, the Regional Coordination Mechanism recommended closer collaboration between its secretariat and the secretariat for the Millennium Development Goals Africa Working Group to build on the United Nations support for the African Union through the Ten-Year Capacity-Building Programme starting in 2012, based on the agreement signed by the two entities in 2006. Consequently, through its support to NEPAD, the programme will contribute substantively to the implementation of the Millennium Development Goals in Africa. The Interdepartmental/Inter-agency Task Force on Africa, chaired by the Office of the Special Adviser on Africa, continues to play a significant role in coordinating the activities of the Secretariat in

support of attaining the Millennium Development Goals and shaping the United Nations development agenda beyond 2015 that would meet Africa's expectations.

- 11.12 The General Assembly, in its resolution 66/293, decided to establish a United Nations monitoring mechanism to review the implementation of commitments made towards Africa's development, with the mandate vested in the Office of the Special Adviser on Africa. The Assembly also decided to conduct a biennial review under the aegis of the Assembly in the context of its agenda item on the development of Africa, and requested the Secretary-General to submit to it at its sixty-ninth session, in October 2014, the first biennial report on the review of the implementation of commitments made towards Africa's development.
- 11.13 Resolution 66/293 reflects the increasing recognition of the importance of mutual accountability and partnership in achieving development outcomes. Various monitoring mechanisms, such as the ECA/Organization for Economic Cooperation and Development report *Mutual Review of Development Effectiveness in Africa* and the *Global Monitoring Report*, published by the World Bank and the International Monetary Fund, have revealed a considerable gap between pledges and actual implementation. Thus, the effective implementation of commitments by all partners, starting with African countries, will be critical to scaling up progress towards internationally agreed development goals, including the Millennium Development Goals and those of the New Partnership for Africa's Development, as enshrined in the NEPAD document.² Against this backdrop, the United Nations monitoring mechanism was established. Its objective is to ensure the increased implementation of commitments through mutual accountability. Mutual accountability would not only act as a key element for achieving development in the continent, but it would also reinvigorate the global partnership for Africa. Increased transparency to be derived from the United Nations monitoring mechanism would also further strengthen support for Africa's development through mobilizing a strong coalition for development results in donor countries. The United Nations monitoring mechanism will help to ensure the effective use of resources in order to keep the political momentum on development assistance. It will also help to demonstrate that aid is working and providing value for money.
- 11.14 In this regard, the Office of the Special Adviser on Africa will undertake a series of activities, including consultations with a broad spectrum of stakeholders, which will culminate in the organization of the General Assembly review of the implementation of commitments made towards Africa's development, in October 2014, in the context of its debate on Africa. Since the United Nations monitoring mechanism will cover a wide range of sectors and partners, an extensive database of statistics will be developed, on which the analysis of the report will be based. Building on existing monitoring mechanisms, the report will be analytical and assess progress in the implementation of the commitments made towards Africa's development across a wide range of sectors and by various partners, beginning with African countries and the traditional, new and emerging development partners.
- 11.15 At the United Nations Conference on Sustainable Development (Rio+20), convened in June 2012, Member States reaffirmed their commitment to the political declaration on Africa's development needs and the New Partnership for Africa's Development (see General Assembly resolution 66/288), and called upon the United Nations regional commissions, the United Nations organizations and bodies, other relevant intergovernmental and regional organizations, international financial institutions and major groups involved in sustainable development, according to their respective mandates, to support developing countries upon request to achieve sustainable development, including through, inter alia, green economy policies in the context of sustainable development and poverty eradication. At the Conference, Member States also decided to establish an inclusive and transparent intergovernmental process on sustainable development

² The New Partnership for Africa's Development (NEPAD), October 2001.

goals that is open to all stakeholders, with a view to developing global sustainable development goals to be agreed by the General Assembly by constituting an open working group comprising of 30 representatives nominated by Member States from the five regional groups. In response to this mandate, the Office of the Special Adviser on Africa will support the participation of African countries in this process, with the view of ensuring that their development concerns, in particular relating to the patterns of production and consumption, as well as the means of implementation for sustainable development, are taken into consideration in the formulation of the sustainable development goals. More specifically, the Office will support the participation of African countries in intergovernmental negotiations on the articulation of a sustainable development financing strategy as agreed at the Conference.

Overview of resources

11.16 The overall resources proposed for the biennium 2014-2015 for this section amount to \$13,171,600 before recosting, reflecting a decrease of \$127,900 (or 1.0 per cent) compared with the 2012-2013 resources at revised rates. Resource changes are in line with General Assembly resolution 67/248.

11.17 The distribution of resources is reflected in tables 11.3 to 11.5 below.

Table 11.3 **Financial resources by component**

(Thousands of United States dollars)

(1) *Regular budget*

		<i>Resource changes</i>									
		<i>2012-2013 resources at revised rates</i>	<i>Technical adjustments (delayed impact and non-recurrent)</i>	<i>New mandates and inter- component changes</i>	<i>In line with resolution 67/248</i>	<i>Reflected in budget outline report^a</i>	<i>Total</i>	<i>Percentage</i>	<i>Total before recosting</i>	<i>Recosting</i>	<i>2014-2015 estimate</i>
<i>2010-2011 expenditure</i>											
A. Programme of work											
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	6 307.3	8 920.6	—	—	—	—	—	—	8 920.6	285.0	9 205.6
2. Regional coordination of and support for the New Partnership for Africa's Development	1 526.9	1 943.5	—	—	(58.0)	—	(58.0)	(3.0)	1 885.5	153.2	2 038.7
3. Public information and awareness activities in support of the New Partnership for Africa's Development	2 109.2	2 435.4	—	—	(69.9)	—	(69.9)	(2.9)	2 365.5	82.5	2 448.0
Subtotal, 1	9 943.4	13 299.5	—	—	(127.9)	—	(127.9)	(1.0)	13 171.6	520.7	13 692.3

(2) *Extrabudgetary*

<i>Component</i>	<i>2010-2011 expenditure</i>	<i>2012-2013 estimate</i>	<i>2014-2015 estimate</i>
A. Programme of work	–	1 286.0	974.2
Subtotal, 2	–	1 286.0	974.2
Total	9 943.4	14 585.5	14 666.5

^a A/67/529 and Corr.1.

Table 11.4 **Post resources**

<i>Category</i>	<i>Established regular budget</i>		<i>Temporary</i>				<i>Total</i>	
			<i>Regular budget</i>		<i>Extrabudgetary</i>			
	<i>2012- 2013</i>	<i>2014- 2015</i>	<i>2012- 2013</i>	<i>2014- 2015</i>	<i>2012- 2013</i>	<i>2014- 2015</i>	<i>2012- 2013</i>	<i>2014- 2015</i>
Professional and higher								
USG	1	1	–	–	–	–	1	1
D-2	1	1	–	–	–	–	1	1
D-1	2	2	–	–	–	–	2	2
P-5	4	4	–	–	–	–	4	4
P-4/3	17	17	–	–	–	–	17	17
Subtotal	25	25	–	–	–	–	25	25
General Service								
Principal level	1	1	–	–	–	–	1	1
Other level	8	8	–	–	–	–	8	8
Subtotal	9	9	–	–	–	–	9	9
Other								
Local level	1	1	–	–	–	–	1	1
Subtotal	1	1	–	–	–	–	1	1
Total	35	35	–	–	–	–	35	35

Table 11.5 **Distribution of resources by component**

(Percentage)

	<i>Regular budget</i>	<i>Extrabudgetary</i>
A. Programme of work		
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	67.7	38.7
2. Regional coordination of and support for the New Partnership for Africa's Development	14.3	61.3
3. Public information and awareness activities in support of the New Partnership for Africa's Development	18.0	–
Total	100.0	100.0

Changes in line with General Assembly resolution 67/248

11.18 Resource changes of \$127,900 are proposed in line with General Assembly resolution 67/248, as outlined in table 11.6 below.

Table 11.6 Resource changes in line with General Assembly resolution 67/248

<i>Item</i>	<i>Net reductions in inputs</i>	<i>Narrative</i>	<i>Reductions in the volume of outputs</i>	<i>Reductions in performance targets</i>
1	Programme of work	Redistribution of temporary assistance	—	—
	<i>Subprogramme 2</i>	Total reduction: \$58,000 General temporary assistance for the preparation of background and working documents to improve the effectiveness of the United Nations entities and assess progress in advancing the NEPAD programme would be reduced. Functions would be absorbed using the remaining general temporary assistance affecting the depth of preparatory research.		
	Reduction: General temporary assistance			
2	Programme of work	Reduced quantity of information materials	—	Programme of work
	<i>Subprogramme 3</i>	Total reduction: \$69,900 The proposed reductions would limit resources available to produce stories and news features from stringers to keep the website of the Department of Public Information updated, to prepare information products such as brochures and posters, and to translate some stories into languages other than English.		<i>Subprogramme 3</i>
	Reduction: Personal service contracts			Table 11.13 (a) (i): “increased number of visits and page views on the <i>Africa Renewal</i> online website”
	Contractual services			
	General operating expenses			Estimate 2012-2013: 1.1 million Target 2014-2015: 1 million

Extrabudgetary resources

11.19 The total projected extrabudgetary resources, amounting to \$974,200, would complement resources from the regular budget to finance activities in the broad priority areas to support Africa's development. Under subprogramme 1, the projected extrabudgetary resources amount to \$377,000 and represent an increase of \$191,000 above the estimates for the biennium 2012-2013 (\$186,000). The projected increase reflects resource mobilization efforts strengthened through the development of project proposals to be shared with potential contributors and other development partners. The extrabudgetary resources play an important role in involving a broader range of civil society and private sector actors in activities relating to NEPAD, including expert group meetings and panel discussions. Under subprogramme 2, the projected extrabudgetary resources amount to \$597,200 and represent a decrease of \$502,800, compared with the estimates for the biennium 2012-2013 (\$1,100,000). The decrease reflects the changes in required activities. For 2012-2013, it was envisaged that a high level of resources would be needed to ensure the implementation of

activities, such as establishing and supporting the development of subregional clusters under the Regional Coordination Mechanism, needs assessment exercises and a wide range of capacity training activities. For 2014-2015, those types of activities would be reduced as the capacity has been improved and therefore many activities can be undertaken by the various agencies. The extrabudgetary resources would contribute to ensuring the quality and timely delivery of outputs and services of the subprogramme in enhancing coordination and cooperation among United Nations agencies and regional economic communities in support of the implementation of the African Union and NEPAD programmes.

Other information

- 11.20 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation would amount to \$153,100, representing a total of seven work-months of Professional staff and eight work-months of General Service (Other level) staff for the biennium 2014-2015, funded from regular budget resources; and three work-months of Professional staff funded from extrabudgetary resources.
- 11.21 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 11.7 below and as distributed in the output information for each subprogramme.

Table 11.7 **Summary of publications**

	2010-2011 actual			2012-2013 estimate			2014-2015 estimate		
	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic
Recurrent	20	–	–	–	4	12	–	2	12
Non-recurrent	3	9	13	–	9	4	–	–	10
Total	23	9	13	–	13	16	–	2	22

A. Programme of work

- 11.22 The distribution of resources by subprogramme is reflected in table 11.8 below.

Table 11.8 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		Posts	
	2012-2013	2014-2015 (before recosting)	2012-2013	2014-2015
A. Regular budget				
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	8 920.6	8 920.6	23	23
2. Regional coordination of and support for the New Partnership for Africa's Development	1 943.5	1 885.5	5	5

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2012-2013</i>	<i>2014-2015 (before recosting)</i>	<i>2012-2013</i>	<i>2014-2015</i>
3. Public information and awareness activities in support of the New Partnership for Africa's Development	2 435.4	2 365.5	7	7
Subtotal	13 299.5	13 171.6	35	35
B. Extrabudgetary	1 286.0	974.2	–	–
Total	14 585.5	14 145.8	35	35

Subprogramme 1

Coordination of global advocacy of and support for the New Partnership for Africa's Development

Resource requirements (before recosting): \$8,920,600

- 11.23 The responsibility for this subprogramme is vested in the Office of the Special Adviser on Africa, which will be proactive in working closely with Member States, the African Union, the NEPAD Planning and Coordinating Agency and the entire United Nations system (including the Bretton Woods institutions) in the performance of its function. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 9 of the biennial programme plan for the period 2014-2015.

Table 11.9 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen international cooperation in support of the New Partnership for Africa's Development and the achievement of the Millennium Development Goals in Africa

Expected accomplishments of the Secretariat	Indicators of achievement
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(a) Increased international community support for Africa's economic development, in general, and for NEPAD, in particular	(a) (i) Increased number of United Nations system activities in support of Africa's development <i>Performance measures</i> 2010-2011: 140 activities Estimate 2012-2013: 145 activities Target 2014-2015: 148 activities
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	(ii) Increased number of international forums addressing South-South cooperation in support of Africa
	<i>Performance measures</i>
	2010-2011: 8 forums
	Estimate 2012-2013: 10 forums
	Target 2014-2015: 11 forums
(b) Improved United Nations coordination in providing support to Africa's development	(b) Increased number of joint initiatives in support of Africa's development undertaken by United Nations system agencies
	<i>Performance measures</i>
	2010-2011: 45 joint activities
	Estimate 2012-2013: 50 activities
	Target 2014-2015: 52 activities
(c) Increased international awareness of Africa's development issues	(c) Increased number of visits to the websites of the Office of the Special Adviser on Africa
	<i>Performance measures</i>
	2010-2011: 400 visits
	Estimate 2012-2013: 500 visits
	Target 2014-2015: 650 visits

External factors

- 11.24 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) Member States continue to demonstrate the political will to implement effective actions in support of NEPAD and the African agenda in general; (b) the private sector and civil society, not only internationally, but especially in Africa itself, show their willingness to be involved in the implementation of NEPAD; and (c) all partners implement their financial pledges and other commitments in support of NEPAD.

Outputs

- 11.25 During the biennium 2014-2015, the following outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):
 - (i) General Assembly:
 - a. Substantive servicing of meetings in connection with the agenda item entitled "New Partnership for Africa's Development: progress in implementation and international support", including the review of the implementation of commitments made towards Africa's development (8);

- b. Parliamentary documentation: reports on the New Partnership for Africa's Development: progress in implementation and international support (2); progress reports on the causes of conflict and the promotion of durable peace and sustainable development in Africa (2); report on the review of the implementation of commitments towards Africa's development (1);
- (ii) Economic and Social Council: substantive servicing of Economic and Social Council meetings related to items on Africa's development (2);
- (iii) Committee for Programme and Coordination:
 - a. Substantive servicing of meetings in connection with the Committee for Programme and Coordination during its consideration of the report of the Secretary-General on the United Nations system support for the New Partnership for Africa's Development (3);
 - b. Parliamentary documentation: United Nations system support for the New Partnership for Africa's Development (2);
- (iv) Ad hoc expert groups: the role of natural resources in development, peace and security (1); the role of public-private partnerships in development in Africa (1); the nexus between peacekeeping and peacebuilding in Africa (1); conflict-induced migration and its impact on peace and security in Africa (1); panel discussion on efforts towards an African continental free-trade area (1); panel discussion on the African Diaspora and the International Year of the People of African Descent (1);
- (v) Inter-agency meetings: coordination of the Advocacy and Communications Cluster of the Regional Coordination Mechanism (2); coordination of the Interdepartmental/Inter-agency Task Force on Africa (4);
- (b) Other substantive activities (regular budget and extrabudgetary):
 - (i) Recurrent publications: e-folder on United Nations system support for the New Partnership for Africa's Development (2);
 - (ii) Non-recurrent publications: report on the role of natural resources in development, peace and security in Africa (1); report on the role of public-private partnerships in development in Africa (1); report on the nexus between peacekeeping and peacebuilding in Africa (1); report of the panel discussion on efforts towards an African continental free-trade area (1); report of the panel discussion on the African Diaspora and the International Year of the People of African Descent (1); report on conflict-induced migration and its impact on peace and security in Africa (1); updated policy briefs related to the policy developments (2);
 - (iii) Seminars for outside users: briefings of Member States and other stakeholders, including the private sector and civil society, on current and emerging issues regarding Africa's development and progress in the implementation of the New Partnership for Africa's Development and on follow-up to the United Nations global conferences (8);
 - (iv) Technical materials: maintaining the database on African non-governmental organizations (1); maintaining the website of the Office of the Special Adviser on Africa (www.un.org/africa/osaa) (1).

11.26 The distribution of resources for subprogramme 1 is reflected in table 11.10 below.

Table 11.10 **Resource requirements: subprogramme 1 (Coordination of global advocacy of and support for the New Partnership for Africa's Development)**

Category	Resources (thousands of United States dollars)		Posts	
	2012-2013	2014-2015 (before recosting)	2012-2013	2014-2015
A. Regular budget				
Post	7 422.0	7 422.0	23	23
Non-post	1 498.6	1 498.6	–	–
Subtotal	8 920.6	8 920.6	23	23
B. Extrabudgetary	186.0	377.0	–	–
Total	9 106.6	9 297.6	23	23

11.27 Resources in the amount of \$8,920,600 are required for the continuation of 23 posts (1 USG, 1 D-2, 2 D-1, 2 P-5, 4 P-4, 7 P-3, 1 General Service (Principal level) and 5 General Service (Other level)), and non-post operational resources, including other staff costs, consultants, experts, travel of staff and contractual services.

11.28 The projected extrabudgetary resources, amounting to \$377,000, will complement resources from the regular budget to finance follow-up activities relating to the Fifth Tokyo International Conference on African Development, to be held in June 2013; activities for enhancing human security in Africa; the implementation of the monitoring mechanism on African and donor commitments; the preparation of policy papers on emerging issues in Africa with emphasis on the nexus between peace, security and development; and the preparation of advocacy and promotional materials relating to NEPAD.

Subprogramme 2 Regional coordination of and support for the New Partnership for Africa's Development

Resource requirements (before recosting): \$1,885,500

11.29 Substantive responsibility for this subprogramme is vested in the Economic Commission for Africa. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 9 of the biennial programme plan for the period 2014-2015.

Table 11.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the United Nations system-wide support for the African Union and its New Partnership for Africa's Development programme, at the regional and subregional levels, including the implementation of the United Nations Ten-Year Capacity-Building Programme for the African Union

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced coherence, coordination and cooperation among United Nations agencies and organizations in support of the African Union and its NEPAD programme at the regional and subregional levels	<p>(a) Increased number of joint projects implemented by the Regional Coordination Mechanism clusters in support of the African Union and its NEPAD programme at the regional and subregional levels</p> <p><i>Performance measures</i></p> <p>2010-2011: 14 joint projects</p> <p>Estimate 2012-2013: 16 joint projects</p> <p>Target 2014-2015: 18 joint projects</p>
(b) Enhanced capacity of regional and subregional organizations, particularly the African Union, the NEPAD Planning and Coordinating Agency and regional economic communities to design, implement and monitor their programmes	<p>(b) Increased number of capacity-building joint projects implemented at the regional and subregional levels within the Regional Coordination Mechanism in Africa</p> <p><i>Performance measures</i></p> <p>2010-2011: 4 joint projects</p> <p>Estimate 2012-2013: 4 joint projects</p> <p>Target 2014-2015: 6 joint projects</p>

External factors

- 11.30 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) United Nations agencies and organizations working for Africa are committed to the implementation of joint activities and programmes in support of the African Union and its NEPAD programme and the attainment of the United Nations Millennium Development Goals; and (b) African regional and subregional bodies, including regional economic communities and intergovernmental organizations are supportive of the United Nations efforts to strengthen coordinated system-wide support for the African Union and NEPAD.

Outputs

11.31 During the biennium 2014-2015, the following outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):
 - (i) Substantive servicing of meetings: annual session of the Regional Coordination Mechanism of United Nations agencies and organizations working in Africa in support of NEPAD (12);
 - (ii) Parliamentary documents: reports to the annual sessions of the Regional Coordination Mechanism in Africa in support of the African Union and NEPAD (2); reports to the annual sessions of the subregional coordination mechanisms of the United Nations system-wide support for the implementation of NEPAD at the subregional level (2); reports to the Conference of African Ministers of Finance, Planning and Economic Development on United Nations support to the African Union and NEPAD programmes (2);
 - (iii) Ad hoc expert groups: strengthening subregional coordination in support of the African Union and NEPAD (1); enhancing monitoring and evaluation in the Regional Coordination Mechanism (1);
- (b) Other substantive activities (regular budget and extrabudgetary):
 - (i) Non-recurrent publications: strengthening subregional coordination in support of the African Union and NEPAD (1); enhancing monitoring and evaluation in the Regional Coordination Mechanism (1);
 - (ii) Booklets, pamphlets, fact sheets, wallcharts, information kits: booklets and other promotional materials highlighting best practices and effective joint programmes in support of the implementation of NEPAD by United Nations agencies, the African Union Commission, the NEPAD Planning and Coordinating Agency and regional economic communities (2);
 - (iii) Technical materials: preparing and updating of guidelines for enhancing coordination of the Regional Coordination Mechanism cluster and subcluster activities (2);
 - (iv) Substantive servicing of inter-agency meetings: functional support for the meetings of the nine United Nations clusters of the Regional Coordination Mechanism in support of NEPAD and capacity-building for the African Union (2);
 - (v) Contribution to joint outputs: functional support for the Subregional Coordination Mechanism in the implementation of the programmes of regional economic communities (1); functional support for meetings and activities on capacity-building support to the African Union in the context of the United Nations Ten-Year Capacity-Building Programme for the African Union (1); advocacy and outreach activities for NEPAD in collaboration with the Office of the Special Adviser on Africa, the Department of Public Information, the NEPAD Planning and Coordinating Agency and regional economic communities (1);
- (c) Technical cooperation (regular budget and extrabudgetary):
 - (i) Advisory services: provision of advisory services to Member States, the African Union Commission, the NEPAD Planning and Coordinating Agency, regional economic communities, the African Partnership Forum, the NEPAD Steering Committee and the African Peer Review Mechanism secretariat in support of the priorities of the African Union, NEPAD and regional economic communities as well as of the Millennium Development Goals (12);

- (ii) Training courses, seminars and workshops: workshop on strengthening subregional coordination in support of the African Union and NEPAD (1); training on monitoring and evaluation in the Regional Coordination Mechanism (1).

11.32 The distribution of resources for subprogramme 2 is reflected in table 11.12 below.

Table 11.12 **Resource requirements: subprogramme 2 (Regional coordination of and support for the New Partnership for Africa's Development)**

Category	Resources (thousands of United States dollars)		Posts	
	2012-2013	2014-2015 (before recosting)	2012-2013	2014-2015
A. Regular budget				
Post	1 414.0	1 414.0	5	5
Non-post	529.5	471.5	–	–
Subtotal	1 943.5	1 885.5	5	5
B. Extrabudgetary	1 100.0	597.2	–	–
Total	3 043.5	2 482.7	5	5

- 11.33 Resources in the amount of \$1,885,500, reflecting a decrease of \$58,000, would provide for the continuation of five posts (1 P-5, 2 P-4, 1 P-3 and 1 Local level), and non-post requirements under other staff costs, consultants, experts and travel of staff. The decrease in non-post resources, which arises from a reduction in general temporary assistance, relates to changes in line with General Assembly resolution 67/248, as reflected in table 11.6, item 1, “redistribution of temporary assistance”, of the present report.
- 11.34 The projected extrabudgetary resources, amounting to \$597,200, will complement resources from the regular budget to finance activities such as the provision of advisory services; the organization of seminars, workshops and meetings in support of the African Union, the Regional Coordination Mechanism and NEPAD; and the substantive servicing of the annual sessions of the Regional Coordination Mechanism; as well as to cover the cost of translation and interpretation.

Subprogramme 3

Public information and awareness activities in support of the New Partnership for Africa's Development

Resource requirements (before recosting): \$2,365,500

- 11.35 Substantive responsibility for the subprogramme lies with the Department of Public Information. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 9 of the biennial programme plan for the period 2014-2015.

Table 11.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To raise international support for the economic, political and social development of Africa, as well as of the efforts made by Africa and the international community to promote the economic recovery and sustainable development of the region in pursuit of the goals of the New Partnership for Africa's Development and the achievement of the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced awareness of key thematic issues of NEPAD and other issues related to economic recovery and sustainable development in Africa	<p>(a) (i) Increased number of visits and page views on the <i>Africa Renewal</i> online website</p> <p><i>Performance measures</i></p> <p>2010-2011: not applicable</p> <p>Estimate 2012-2013: 1.1 million</p> <p>Target 2014-2015: 1 million</p> <p>(ii) Increased number of online news features picked up and reprinted or republished by local media as a result of continuing interest</p> <p><i>Performance measures</i></p> <p>2010-2011: 750 news features</p> <p>Estimate 2012-2013: 800 news features</p> <p>Target 2014-2015: 1,000 news features</p>

External factors

- 11.36 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that external media (editors and journalists) are willing to accept publication materials prepared and disseminated by the Africa Section. The quality of the information that can be prepared by the subprogramme is influenced by the ability of partners (United Nations agencies, the African Union, the NEPAD Planning and Coordinating Agency, stakeholders in Africa and the international community) to share information on their activities related to the goals, challenges and accomplishment of NEPAD.

Outputs

- 11.37 During the biennium 2014-2015, the following outputs will be delivered:

Other substantive activities (regular budget):

- (i) Recurrent publications: *Africa Renewal* in English (6) and French (6);

- (ii) Press releases, press conferences, booklets, fact sheets, wallcharts, information kits: press briefings, press releases, briefing papers, information kits, media advisories, fact sheets, wallcharts on major international, regional and local initiatives and developments that support or have an impact on Africa's economic and social development (2);
- (iii) Media outreach: promotion of information materials produced by the Africa Section through media liaison with editors and writers in major African media and with major donor and other countries to place these articles and to include relevant information on United Nations support for Africa in their own materials (2);
- (iv) Technical material: *Africa Renewal* online (English and French versions): develop and maintain the website, produce content tailored to the media and others interested in Africa's development for access through the website and create the site design to optimize audience access (www.un.org/africarenewal) (2);
- (v) Contribution to joint outputs: contribution to the work of the Advocacy and Communications Cluster of the Regional Coordination Mechanism and United Nations mechanism for coordination of the New Partnership for Africa's Development (2).

11.38 The distribution of resources for subprogramme 3 is reflected in table 11.14 below.

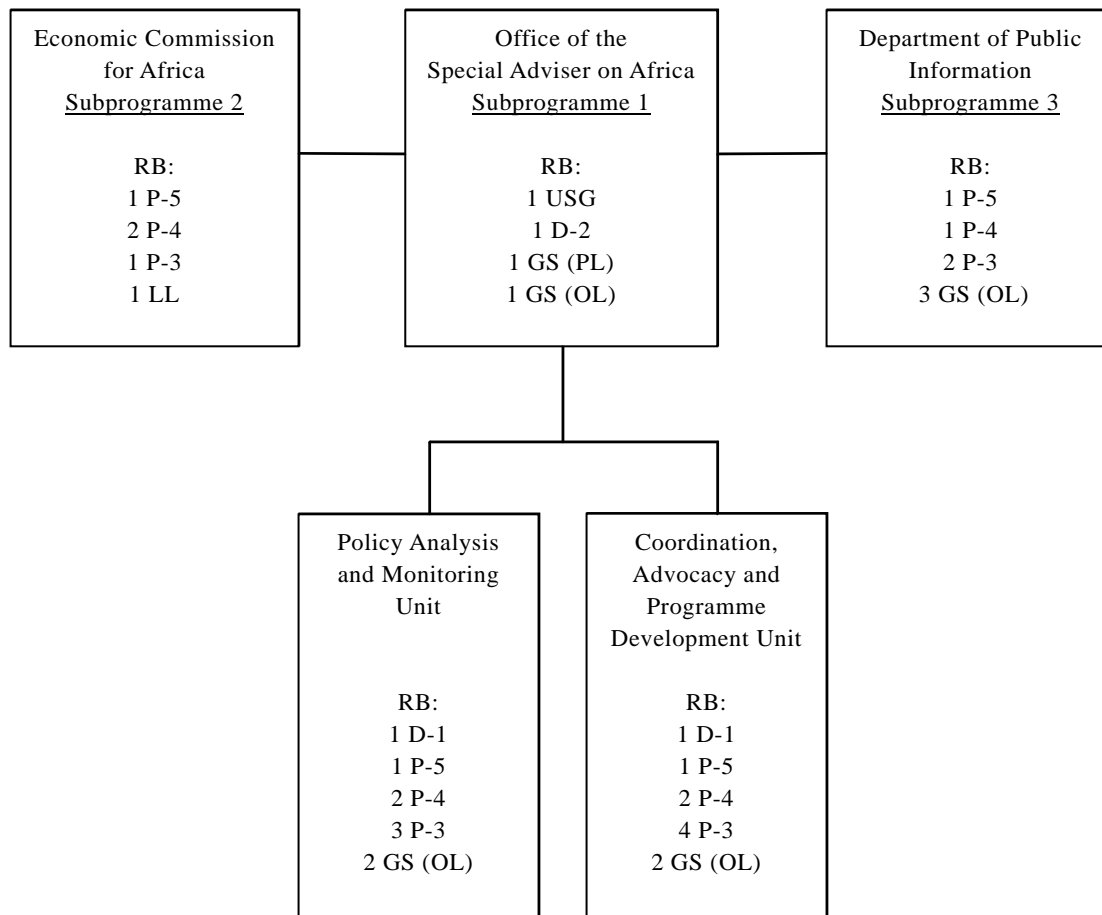
Table 11.14 **Resource requirements: subprogramme 3**

Category	Resources (thousands of United States dollars)		Posts	
	2012-2013	2014-2015 (before recosting)	2012-2013	2014-2015
Regular budget				
Post	1 837.1	1 837.1	7	7
Non-post	598.3	528.4	–	–
Total	2 435.4	2 365.5	7	7

11.39 Resources in the amount of \$2,365,500, reflecting a net reduction of \$69,900, would provide for the continuation of seven posts (1 P-5, 1 P-4, 2 P-3 and 3 General Service (Other level)) and non-post requirements under other staff costs, travel of staff, contractual services, general operating expenses, supplies and materials and furniture and equipment. The decrease in non-post resources, which arises from reduced provisions for personal contracts for editorial and translation services (under other staff costs), contractual services (in terms of external printing) and general operating expenses, reflects the changes in line with General Assembly resolution 67/248 as reflected in table 11.6, item 2, "Reduced quantity of information materials", of the present report.

Annex I

Organizational structure and post distribution for 2014-2015



Annex II

Outputs included in the biennium 2012-2013 not to be delivered in 2014-2015

<i>A/66/6 (Sect. 11), paragraph</i>	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
Subprogramme 1, Coordination of global advocacy of and support for the New Partnership for Africa's Development			
11.22 (b) (i)	An overview of African Peace and Development: topical issues in the implementation of the New Partnership	1	The content from this output has been mainstreamed across all the other activities of the Office.
11.22 (b) (i)	Directory of African non-governmental organizations	1	The directory information has been incorporated into the web-based electronic database, which is a separate output.
11.22 (b) (iv)	Database on African non-governmental organizations	1	The database information has been incorporated into the web-based electronic database, which is a separate output.
Total		3	